

# ALL SAINTS' COLLEGE THIRUVANANTHAPURAM

# **STRATEGIC PLAN**

2020-2023

#### **HISTORY OF THE INSTITUTION**

All Saints' College was envisioned by the late Rev. Mother Mary Louise with the approbation of His Excellency, the late Rt. Rev. Dr. V.V. Dereere, O.C.D., Bishop of Trivandrum. The college opened in the Holy Angels' Convent premises on July 6, 1964 with the late Miss Margaret P. Paulose M.A., L.T. as the first Principal of the institution with 277 students in the first year of the Pre-Degree Class. Being a Catholic college for women, its purpose was to give the students of all creeds, a liberal education, to train them in the service of God, Man and Country and bring peace and harmony.

On May 15, 1965, His Excellency, the late Most Rev. James R. Knox, Apostolic Internuncio to the Republic of India, laid the foundation stone of the first block of the College at Chackai which is now the permanent campus. Our college shifted to the new premises at Chackai on January 19, 1967. Holy Angels' School cradled our infant college in their picturesque premises for the first three years of its existence.

The college opened on June 1, 1967 with a strength of 305 Pre-Degree students. On July 24, 1967, with the admission of 392 students, the academic year commenced with 697 students. The college further augmented its academic profile by starting Degree Courses in Chemistry, Mathematics, Zoology, English, History and Economics.

After three months of adjusting to the new place, enthusiastic attempts were made to beautify the premises and to convert the sandy track outside into an oasis. In addition to the refreshing sea breeze which instilled vigour and vitality into drooping hearts and minds, the plying of city service buses along the Chackai-Veli route and the shifting of the railway station became a boon for one and all.

In 1970, All Saints' College successfully completed one wing of the new Hostel in our permanent campus. The hostel opened on 16 June with 148 students. By the year 1977, All Saints' had 2,080 students, 73 teachers and 24 administrative staff. Many elaborate curricular and extracurricular activities such as Cultural Week, Bible Study Circle, NSS camps, competitions and tournaments, poetry and drama reading, needlework and grand sales were chalked out. These were carried out successfully, bearing witness to the ability of the staff and students to execute novel schemes. There was progress in all the fields – academic, fine arts and sports.

Our college grew from strength to strength. B. Sc. Botany and B.Com were introduced in July 1980. Our college was still in its teens when the shift system was introduced at the Pre-Degree level. Along with the introduction of new courses, this brought about an increase in the number of students. There were 2600 students, 95 faculty and 40 administrative staff.

With the establishment of the Alliance Française by the French Embassy at Trivandrum, the study of spoken French was facilitated. Richard Graham, a professor from London University, who visited our college with his wife Zita wrote "It was a great pleasure to see such a well organised and efficient college. The facilities and buildings are impressive and comparable with many good colleges in the United Kingdom."

In 1981, the foundation stone for the extension block was laid. The year 1981-1982 was one of unprecedented success in curricular and extracurricular activities. The dream of having a postgraduate course in English was realized in 1982. With this, our college attained the status of a First Grade College. By the year 1983, All Saints' had completed two decades of its existence at its permanent campus. A tiny seed sown here had grown into a big tree, widening the spheres of knowledge.

By the blessings of God and the cooperation of our management, sisters, staff and students, our college emerged as one of the leading institutions in Trivandrum with 3015 students, 118 faculty members and 64 administrative staff. All Saints' College had indeed come of age and was celebrating its 20<sup>th</sup> anniversary. In keeping with Newman's idea of a University, intellectual pursuits, moral, spiritual, scientific, cultural and physical training were encouraged with a view to providing a well-rounded and sound knowledge-based mindset.

The healthy teacher-student relationship went a long way in enabling our students to blaze a trail of success in curricular and extracurricular activities, especially in the field of Fine Arts – music and dance. To add to the enchanting atmosphere of peace and tranquility in our campus, a newly built Grotto of Our Lady of Lourdes was blessed and inaugurated in the year 1987. On June 2, 1988, the foundation stone for the non-resident student centre was laid. The next venture in the minds of the faculty was the proposal to establish a Women's Studies Cell with the financial aid extended by the UGC.

In the year 1989, All Saints' College proudly celebrated 25 glorious years of selfless dedication. To celebrate the Silver Jubilee memorably, a committee was formed. A comprehensive action plan was drawn up, incorporating the blueprint of various associations.

The Silver Jubilee celebrations got off to a spectacular start with a High Mass and a public function with the Honourable Chief Minister Shri. E. K. Nayanar as Guest of Honour.

To effectively implement the multifaceted plans, the members of the staff invested time, effort and money. They organised a Mimics Parade by the Kala Bhavan troupe to raise funds to erect an Auditorium. Our college made an entry into the computer age with the inauguration of the Computer Room this year.

The year 1991 was memorable due to the inauguration of the new block of classrooms and the vocational training centre. B.Sc. Physics was introduced in 1993. The All Saints' Computer Centre which was granted affiliation by the Government of India began its DPCS course in the year 1994. Following the postgraduate course in English, the Commerce department of All Saints' introduced M.Com in the year 1995. In the year 1997, the Department introduced yet another B.Com degree course: Tourism and Travel Management.

In the same year, a beautiful greenhouse was set up on the college campus. B.A. Communicative English was introduced in the year 1998. The year 1999 was indeed a blessed one. The eagerly awaited new Auditorium was inaugurated. Even today, it is a sought after venue for many Government-sponsored and private events where student participation is required. Along with it, there were other developments such as the introduction of the M.Sc. course in Environmental Studies and the vocational course in Secretarial Practice.

The newly introduced courses gave a stimulus for career-minded students from various walks of life. A new language laboratory was also an added facility in improving the academic input of our students. The Campus Development programme in 2001 included the computerisation of the Library and providing internet facilities for the students. In the same year, the main highlight of the college was the accreditation by the National Assessment and Accreditation Council (NAAC) in July.

In the year 2007, the Campus Development Programme included an arch over the college gate, rainwater harvesting facilities, provision for drinking water and installation of water coolers at different points, renovation of the office parlour, IQAC room and guest room. Our college was re-accredited by the National Assessment and Accreditation Council in March 2008 with 'B' grade. The college was selected as a centre for the Kerala State IT Mission (KSITM) programme, "Skill Enhancement Computer Training and Women's Resource Centre in Colleges of Kerala" in January 2011.

The postgraduate course in M.Sc. Environmental Sciences, which was initially a self-financing course, was regularized with the approval of the Government of Kerala. The postgraduate Department of Environmental Sciences was constituted as a separate department on 11 October 2011. All Saints' College was one of the three colleges in Kerala under the Star College Scheme. This was a scheme initiated by the Department of Biotechnology (DBT) under the Ministry of Science and Technology, Government of India in the year 2012 to nurture excellence in undergraduate sciences.

In the year 2013, All Saints' College celebrated its Golden Jubilee, marking 50 years of academic excellence and service. Fifty years have passed since the etching of the dream of our foundress Mother Mary Veronica and our beloved Managers in golden letters. In 2016, the college was re-accredited by NAAC with Grade A, marking the recognition of the significant efforts of the institution in generating a sustainable impact through education.

A debt of gratitude is owed to the leaders who have made the institution what it is today. In 2020, the UG Physics department was upgraded to a postgraduate one.

The activities of the IEEE HAC Community of Practice in the college were inaugurated with a one-day international seminar on "The Role of Communities of Practice in Fostering Collaboration among Faculty, Students, Environment and Public through Multi and Interdisciplinary Research and Community Problem Solving."

All Saints' College received a grant from IEEE HAC/SIGHT on 30 October 2020 for a project utilising grassroots humanitarian technology to address the COVID-19 pandemic in the local community. The project titled "Pulse-Oxygen Saturation-Temperature Monitoring Appliance (POSTMA) was undertaken by the Department of Physics, Department of History and Political Science and NSS Unit of All Saints' College.

All Saints' College has taken a quantum leap in terms of reinventing itself to be prepared for the next great tectonic shift in education. On September 16, 2020, the Kerala Start Up Mission sanctioned the establishment of an Innovation and Entrepreneurship Development Cell (IEDC) in our college. The centre develops institutional mechanisms to foster techno-entrepreneurs and promotes a culture of innovation and entrepreneurship.

The Management is firm in its resolve that irrespective of having different life chances, all students shall have equal access to the best and most contemporary teaching-learning techniques and experiential avenues. This has led to reinventing classrooms with ICT facilities,

outreach programmes being incorporated into the curriculum and providing students with the opportunities to interact with and compete against the best young minds in the country.

The mentorship programme 'Kalpana' was launched in our college on 2 May 2020 by the NGO VigyanShaala International, a non-profit organisation working to close the access and attainability gap in STEM (Science, Technology, Engineering and Mathematics) fields. Through guided mentoring, it encourages young women to explore the broader opportunities in STEM careers by equipping them with the requisite tools.

The institution is recognised as a member of the National Entrepreneurship Development Mission by Mahatma Gandhi National Council of Rural Education, Department of Higher Education, Government of India and has its own Rural Entrepreneurship Development Cell (REDC). It is also has a Social Entrepreneurship, Swachhta& Rural Engagement Cell (SES REC) with ten groups working in areas of Sanitation and Hygiene, Waste Management, Water Management, Energy Conservation and Greenery in the college campus and the community/ adopted villages.

There has been an exponential growth in the quality and volume of national and international conferences that the college has hosted. Every year, our students are placed as interns in various organisations. Infrastructure augmentation in a phased manner has seen the college gaining the benefits of improved laboratory systems and computer networks. The library has increased its already enviable collection of online and offline resources. All this has translated into academic benefits for the stakeholders.

The college campus has seen a massive facelift and has evolved as a protean space that lends itself to becoming whatever the student needs it to be. The vast open spaces now have places to sit around and discuss or just connect. The institution recognises the need for such a peer support system and quietly provides the same. The active mentorship process has drawn in the alumni too who strive to give back to the institution. A burgeoning alumni system is becoming a strength the college can rely on.

Environment conservation which is an essential part of our DNA has come to include immediate community engagement too. Through regularly scheduled awareness campaigns and collaborations with local self-governance institutions, we have ensured that the education we impart flows beyond boundaries and has real-time applications. The college has two research centres affiliated with the University of Kerala and a number of its faculty members are registered as research guides. The current phase of education is essentially symbiotic. We have ensured greater accountability and connect through digitizing our systems of communication with our stakeholders. At the same time, there is a deep channel of personal connect that we have maintained over the decades. This is the USP of the college.

We are ensuring a 24x7 reach through a very vocal presence not only in the conventional channels of communication but also by harnessing the power of social media. This has helped many students form connections that have enhanced the quality of the education we provide. The institution places great emphasis on vocational training as a means to attaining financial security for our students. We have designed several supplementary courses that provide additional skills in various disciplines. As part of this, we have been carrying out collaborative ventures with reputed institutions to provide training for our students.

The current period is a crucial one for the institution as it marks the culmination of decades of groundwork. It is from here on that we start seeing the results of the vision of a transformative educational experience that takes into account the vital factor of community outreach. This is why we have the mechanisms in place to instantly change tracks and adopt online modes of instruction. Our adaptability has helped us ensure our students do not suffer in the aftermath of the pandemic.

Every moment in the past becomes consequential to moments in the future. Standing poised as we are, ready to take off, it feels that from the moment of our inception, every minute, every year, every decade of our existence, we have been working towards handing over a secure, enlightened, sustainable world to our students. Not merely to draw benefits from. But also, to protect and preserve. To keep the torch burning.

## THE COLLEGE CREST



#### THE CREST

The Crest is symbolic of the values that the institution has sought to install in its stakeholders and the impact that it wishes to make on the world.

#### THE ROSE

The Rose stands for spiritual strength and perseverance. It is also a symbol of endurance amidst hardships. The dignity of the rose as it stands tall among thorns is also what the college inspires its students to emulate.

#### THE LILY

The Lily finds its place on the crest as a reminder to be humble, to serve with compassion and devotion. It is also an exhortation to rejuvenate and thus constantly look for ways to improve oneself.

#### THE PALM FRONDS

The Palm Fronds stand for the victory of all the Saints and their never-ending glory. They are aspirational for the spirit of peace and tranquility.

#### THE CANDLE

The Candle is symbolic of enlightenment and wisdom. The spark of brilliance that we send forth illumines the world and inspires creativity and commitment.

#### THE BACKGROUND

The Lapis Lazuli background stands for honour, integrity and inherent strength. These are the qualities that we encourage through our core values.

### THE SHIELD

These symbols are housed in a shield that stands for readiness and action. The shield is symbolic of our willingness to strive unconditionally and relentlessly for what is right and good.

### THE MOTTO

*Duc Lux Benigna* (Lead Kindly Light), taken from Cardinal Newman's ardent paean to God, represents the spirit of selflessness and sacrifice. The words inspire all those who pass through our halls to come forth with no ego or prejudice and answer a higher calling that recognises no limits or boundaries. We ask to serve with pure joy and to be beacons of hope and progress where it is most needed.

#### STRATEGIC PLAN 2020-2023

#### **SCOPE**

Our three-year Strategic Plan is a broad-reaching, grassroots planning effort that sets out a framework of priorities for the institution, its teaching and administrative departments. The entire college community has been consulted during the drafting of the plan and will be a vital partner in its implementation. The planning process entailed accentuating our strengths and affirming our commitment to excellence in policy and programming, while also identifying areas for improvement, growth and sustainable partnerships.

The completed Strategic Plan embodies our values as the foundation of our beliefs and interactions throughout the community and in society. It clearly focuses on our mission and vision and reaffirms our commitment to providing access, diversity and social justice to our students, faculty and staff. The strategic plan will be underpinned by a more detailed implementation plan which will be approved by the College Council and overseen by a programme board chaired by the Principal.

#### **VISION**

Our Vision is to reach out to young women in all sections of society in the spirit of our Foundress Mother Mary Veronica to effect intellectual growth, social transformation and empowerment and in doing so, build up the individual, society and the nation.

We will work as one to bring together our staff, students and alumni, faculty andprovide worldclass research and education. This will be done in ways which benefit society on a local, regional, national and global scale. We will build on the institution's long-standing traditions of independent scholarship and academic freedom while fostering a culture in which innovation and collaboration play an important role.

We are committed to equality of opportunity, to engendering inclusivity and to supporting staff and student wellbeing, ensuring that the very best students and staff can flourish in our community. We believe that a diverse staff and student body strengthens our research and enhances our students' learning.

#### VISION STATEMENT

Provide and sustain an environment of excellence to ensure an unparalleled educational journey that is intellectually, socially and personally transformative.

### **MISSION**

Our Mission is to reach out to all God's children especially girls, women and the marginalised and we strive to produce intellectually competent, morally upright, socially committed and spiritually inspired persons, to act as leaven in society and create a new world order of love and brotherhood.

All Saints' College, a CCR institution, recognises and respects the individuality of each person who forms part of the college community. This community is committed to providing an inclusive education through a variety of quality learning experiences, which enhance the development of students. Students are challenged to be innovative, creative and collaborative learners in order to achieve their full potential and embark on a journey of intellectual transformation.

Through a diverse living environment, where students interact with people who are studying different topics, who come from different walks of life and have evolving identities, intellectual transformation is deepened and conditions for social transformation are created. From these interactions, we hope that students will begin to fashion their lives by assessing their values and interests, gaining a sense of what they want to do with their gifts and talents and learning how they can best serve the world. They are empowered to meet the demands and challenges of the 21<sup>st</sup> century and to take their place as young women who will make a significant and positive difference in our world.

#### **MISSION STATEMENT**

Mould citizen-leaders for our society and inspire lifelong learning through our commitment to the transformative power of liberal education.

#### **CORE VALUES**

Ethics and Dignity Integrity Diversity Accountability Participative and Progressive

#### **EVOLUTION OF THE STRATEGIC PLAN**

A strategic plan is a route map that an institution charts towards the realisation of its foundational goals, core values and ethos. It is also a means to bring to fruition, immediate and emergent initiatives that are crucial to meeting the demands that the fast- changing, contemporary world makes on its stakeholders. A strategic plan suggests forethought and preparedness. It foregrounds the challenges and takes stock of existing resources and future requirements. It is a commitment of the highest order as far as an institution is concerned.

All Saints' College, Thiruvananthapuram was heading towards the preparation for the 4<sup>th</sup> cycle of NAAC Accreditation scheduled to be carried out in the year 2021. The IQAC of the college was analysing the peer team Report of the 3<sup>rd</sup> cycle of NAAC Accreditation and measures to continue acting on the recommendations were on the way. The IQAC shared the steps to be implemented to the Mother General, Manger, Rev. Mother Mary Frances and she offered full support for any action to be taken to improve the NACC grade. As a former student, lecturer and Principal of this institution, Rev. Mother Mary Frances is very deeply interested in this college and has been the driving force behind the strides the college has taken in academic and social arenas. She has been motivating the faculty in their pursuit of excellence in Higher Education and encouraging the students to understand the limitlessness of their possibilities. Rev. Mother's Motto is 'Education is simply the soul of a society as it passes from one generation to another'. Her policy is 'Delegate the right work to the right person and give freedom in executing the assigned work'. She took the initiative to provide the college with expert guidance.

To supplement the efforts of the college, Rev. Mother Mary Frances invited Col. Fr. Thomas C Mathew, The Chancellor of CHRIST (Deemed to be University), Bangalore who is a luminary in the field of Higher Education and a member of distinguished boards such as the International Federation of Catholic Universities and the court of Pondicherry Universities to give the faculty of All Saints' College a motivational talk on ways to improve the NAAC grade.

Rev. Dr. Father Thomas C. Mathew's talk was an eye-opener for the faculty. Subsequently, Rev. Mother Mary Frances organised a "Workshop on Strategic Planning" in collaboration with the centre for Education Beyond Curriculum (CEDBEC) at CHRIST (Deemed to be University) Bangalore from December 8-11, 2019 for all the Head of the Departments as well as one administrative staff.

The workshop on strategic planning was inaugurated by Dr. Anil Joseph Pinto, Registrar CHRIST (Deemed to be University) Bangalore, followed by his talk on 'Transforming Institution'. Dr. John Joseph Kennedy, Member, Board of Management & Academic Council, CHRIST (Deemed to be University) introduced the "Three Box Solution" approach to raise institutional standards. Three Box Solution was first introduced by Sri.Vijay Govinda Rajan who is one of the world's leading experts on Strategy & Innovation. Based on this Three Box Solution the faculty members were asked to frame a strategic plan for all the Departments and Institution as a whole after receiving inputs from several eminent resource persons in the field of Higher Education. A talk on assessment of Graduate Attributes was given by Mr. Tony Sam George, Dean Humanities & Social Science, CHRIST (Deemed to be University). Dr.Vinay M, Assistant Prof., Department of Computer Science briefed the faculty on implementing technology in class rooms.

Fr. Liji Thomas, Assistant Professor in Psychology School of Social Science, CHRIST University & Director SWO introduced the concept of 'Let us Dream' a non-profit community improvement organisation founded by him. The Management was very keen to introduce 'Let us Dream' in All Saints' College as well, to improve the college -community connect. Dr. Asok Immauvel V Associate Professor, Computer science, School of Sciences, CHRIST (Deemed to be University), demonstrated the real time usage of LMS and ERP. Mr. Manoj T Thomas unfolded the need for IT Infrastructure improvement and services and the need for IT policy. Dr. Guydeuk Yeon, Director of Innovation Centre, CHRIST University Bangalore enlightened the faculty on the need for good team work. Finally, Dr. Jyothi Kumar, Dean- CHRIST University, Bannerghatta Road Campus who has a Doctoral Degree in the area of strategy and organisational sustainability and is a fellow and member of the Academic Council Board of Management, CHRIST (Deemed to be University), instructed the faculty on how to draw up a formal strategic plan for the institution. The faculty gained valuable inputs from the four-day workshop.

The Manger Rev. Mother Mary Frances called a staff meeting on upon returning to All Saints and briefed the staff about the need of a strategic plan from 20-23. All the heads of the departments were given the responsibilities to frame the strategic plan of their respective

departments and a core committee was formed for overall supervision and rectification. The strategic plans of all the departments were framed within the scheduled time and scrutinized by the core committee after which the same were sent to Dr. Jyothi Kumar for furtherfine-tuning.

After the whole process was over, Rev.Mother Mary Frances invited Dr.Jyothi Kumar for a one-day workshop to envisage the vision and mission of the institution through interaction with the faculty. After the discussion, the vision and mission statements were finalized. Eventually the final chart of the strategic plan of the institution was framed and submitted to the Manger Rev. Mother Mary Frances for concurrence.



# ALL SAINTS' COLLEGE THIRUVANANTHAPURAM

# **INSTITUTIONAL PLAN**

### ACTION PLAN 2020-21

- Faculty will be directed to attend capacity building programmes like orientation, refresher and short-term courses
- Organise national, international workshops and seminars in collaboration with other universities, institutions and organisations
- Launch at least one faculty exchange programme with selected colleges or universities in India and abroad
- Arrange internships for PG students in sister concerns of the college and also with industry
- The website committee will be asked to provide a template to collect the relevant data for establishing the central database
- Mobilise batch-wise alumni to channelise their resources towards socially beneficial activities
- Start 'Saints Centre for Outreach, Research and Extension' (SCORE)
- Building intellectual capital towards the creation of a knowledge society
- Attempt to start new certificate programmes
- Arrange workshops and training programmes for women from the immediate community and other special interest groups towards capacity building and entrepreneurship initiatives
- Training for uploading notes and assignments in LMS-Moodle
- Welfare schemes to be streamlined wherein alumni and staff can sponsor one child each
- Awareness talk on various scholarships
- Start more PG courses and new generation courses.
- Work towards greater decentralisation of academic administrative processes
- Make the college reliant on solar energy for at least fifty percent of its needs.
- Purchase new software for Language Lab and arrange training programmes
- Replace fluorescent lamps with LED bulbs to save energy
- Maintain registers for recording the service history of computers and projectors in department
- Upgradation of the Department of Environmental Sciences to Research Centre
- Signing of MoUs with NGOs, industry, academia

### ACTION PLAN 2021-22

- Promote collaborative research with other scientific institutions / universities
- Encourage faculty to attend international seminars and there by create linkages.
- Faculty attending skill based course should present it before their colleagues.
- Further the Faculty Exchange Programme with some selected colleges in Universities in Kerala.
- Make the college reliant on solar energy for at least seventy-five percent of its needs.
- Arrange training programmes for e-content development in Swayam-NPTEL.
- Training for maintenance and repair of LED bulbs.
- Start more Add-On /Certificate Courses to complement existing curriculum in the form of skill enhancement.
- Upgradation of the Department of Commerce as research centre
- Start more PG and self-financing courses
- Purchasing of smart boards

#### ACTION PLAN 2022-23

- Continue the above programmes
- Start more collaborative research/projects
- Initiate faculty exchange programmes with other universities outside Kerala.
- Arrange faculty empowerment programmes at the college-level through tie-ups with other universities
- Ensure a greater number of e-content development in Swayam-NPTEL
- Start more add-on and certificate courses considering the changing interests of the students
- Upgrade PG Department of Physics to Research Centre



# ALL SAINTS' COLLEGE THIRUVANANTHAPURAM

# **Departmental Strategic Plans**

## **DEPARTMENT OF ENGLISH**

### **VISION**

Articulate individuals who can speak for themselves and are willing to accommodate alternative viewpoints. The department envisions a world where differences are celebrated through the agency of language.

#### **MISSION**

To use language as a medium of constructive engagement with society and thus enable chances for its stakeholders. To make the world come alive in the imaginative and lived experiences of the students through means of traditional and digital ecospheres.

#### **OVERVIEW**

The PG Research Department of English is one of the largest departments in the college. It is a research centre affiliated with the University of Kerala. The Department is committed to reimagining English studies by removing natural, social and cultural barriers to universal access. It is looking to become a valuable participant in academic and creative avenues of expression.

Courses offered: B.A. English Language & Literature

B.A. English and Communicative English

M.A. English Language & Literature

#### **CURRICULAR ASPECTS**

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Engage Students beyond the curriculum	Add-on Courses	3 Add- on Courses and 1 QIP on languag e training	Ms. Nishel Prem Elias Ms. Diana V Prakash	Certificate courses on English for Business Communicatio n	Add-On courses on English for Media	Add-On Course on Creative Writing

Generate content for supplementing classroom teaching	Integrating self- created material with syllabus	100% of syllabus allotted to be hosted online as downloa dable content	Dr. Sr. D'Souza Pascoela Adelrich	Creating YouTube channels for all teachers. Google Classroom to be made mandatory. Teachers in- charges create classrooms for each paper and monitor material hosted. Each teacher hosts 40 minutes worth of lectures per week . Review lessons to be held as live lectures. Online assignments and valuation.	Activities from previous year to be carried over. Dynamic sites to be created for every semester. 70% of syllabus to be hosted on these sites. One introductory lecture per paper to be made mandatory. Students to host 1 online presentation per paper. Online content creation and evaluation for Add-on courses.	Activities from previous years to be carried over. Three lectures 1 Regional 1 National 1 International To be conducted through video conferencing. Ten students to be selected for being co- partners in content creation and testing
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## TEACHING AND LEARNING PROCESS

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020- 2021	2021- 2022	2022-2023
Pedagogy	Workshops on Pedagogy for a Stratified Classroom Peer evaluation	Two workshop s on evolving pedagogic al systems Critical analysis sessions within the departme nt	Dr. Liji Varghes e	One workshop	One workshop Initialise critical sessions	Assess the effectiveness of evaluation
Faculty improve ment and capacity building	FDP Exchange programmes QIPs Faculty Exchanges	5 FDPs 4QIPs Three faculty exchange	Dr. Liji Varghes e Ms. Diana V Prakash	One FDP Two QIPs One faculty exchange	One FDP One QIP One faculty exchange	Two FDPs One QIP One faculty exchange

National and international webinars/ seminars	program me 4 national and 2 internatio nal webinars /seminars	Dr. Sonya J Nair	One national seminar	One national and one internatio nal seminar	Two national and one international webinars/seminars
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## **RESEARCH**

Course of Implementati on	Focus Area	Targets	Person in- charge	2020- 2021	2021-2022	2022-2023
Establish research partnership with universities in India and abroad	Collaborati ve research	One national and one internatio nal collaborati on	Dr. Sonya J Nair	Identify institutio ns with common areas of research interest	Establish channels of communication s, conduct feasibility studies and sign MOUs	Carry out research in a time bound manner
Develop thrust areas and research protocols	Research orientatio n	One Scopus/ UGC approved publicatio ns per faculty and research scholar One research paper/ national/ internatio nal presentati on per PG student	Dr. Sonya J Nair	Organize work in progress conferen ces, introduce rigorous mentorsh ips-3	Stratify systems of publication for faculty and students. 3 research mentorships to be offered 4 PG level research internships to be offered	Establish the research centre in the field of Gender and Culture Studies-2 books to be published

## **INFRASTRUCTURE AND LEARNING RESOURCES**

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Infrastructure revival	Make the language lab operational	Optimise departmenta l resources	Ms. Sapna Sriniva S	Conduct a feasibility study of using the language lab for training employees. Offer monthly sessions to our students. Each faculty to create a module for the lab	Take up an ELT project centred around the lab	Carry out ELT Studies by using in- house resources and expertise
Online Repository	Upload concept frameworks to MOODLE and Google Classroom	Fluid classrooms	Dr. Rajasre e M S	Two training programme s for the faculty. Content creation- each faculty one module each. Classroom protocols to be instituted	Two modules to be created and hosted on SWAYAM and NPTEL	Four modules to be hosted on SWAYAM and NPTEL
Young entrepreneurs	Facilitate content and business protocols for startups	Use resources beyond the ambit of Curriculum Employment Generation	Dr. Sonya J Nair	Training Centre for Business Communica tion	Expand the scope as per market expectatio ns. Garner internships for students	Placement facilitator

## STUDENT SUPPORT

Focus Area	Course of Implementat ion	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Investigating academic expectations	Performance Review	Focused approach to instruction	Dr. Sonya J Nair Ms. Joveeta Justin	Test effectivenes s of pedagogical overhaul through assessing student performanc e. Conduct two intra- department al fests, one inter- collegiate fest	Optimise plan based on the findings. Implement at least two findings of a study conducted.	Review existing protocols and provide new rubrics. Examine the impact of online modules on academic performance through a five- point assessment system. Implement and monitor consequential schemes.
Student Capacity Building	Intellectual and social investment in students	Student partners	Ms. Kukku Xavier	Students to be recruited as interns in department al projects. One PG student seminar. One creativity workshop form centre for Performing Arts and Culture	Student volunteers to assist in two departmen tal outreach initiatives. Students to be trained to host cultural events.	
Bridge Initiatives	Alumni participation	Self - sustaining ecosystem	Ms. Simna Stephen	Two talks by alumni	Initiate alumni mentorshi p schemes	Placement through alumni

## SOCIAL INITIATIVES

Focus Area	Course of Implementati on	Targets	Person in- charge	2020-2021	2021- 2022	2022-2023
Social Inclusion	Communicati ve English classes for trans-persons	Goodwill and social commitmen t	Dr. Sonya J Nair	Diploma course in Communicative English in association with Trans- Gender Justice Board	Diploma Course in Business English	Diploma Course in Office Communicat ion Hospitality sector specific communicati on skills to be offered.
	Adult Learning	Community Outreach	Dr. Sonya J Nair	Project to assess effectiveness of graduate programs among students of coastal areas of Thiruvanantha pura (in collaboration with the department of Commerce, All Saints' College, Tvpm)	Reach out to parishes to organize classes in Spoken English and suppleme ntary program mes for school children.	Publish studies based on the findings. Devise alternate methods of effective instruction and implement the same.

## **BEST PRACTICES**

Focus Area	Course of Implementation	Targets	Faculty in-charge
Social Engagement	Outreach	Empowering society through language	Dept. of English
Research Commitment	Collaborations, Linkages, Stakeholder capacity building	Working towards universal goals	Dept. of English
Corporate Structure of Management	Strengthening chain of command, Accountability and inclusiveness	Professional style of functioning, stakeholder satisfaction, reduce work- related fatigue.	Dept. of English

## **DEPARTMENT OF HISTORY & POLITICAL SCIENCE**

## **VISION**

Historically, socially and politically conscious individuals who are capable of making unbiased and informed policy decisions in positions of leadership

## **MISSION**

Assure a contemporaneous education that is rooted in historical and political knowledge through a pedagogy that fuses accounts, experiences and narratives across ages

## **OVERVIEW OF THE DEPARTMENT**

Established in 1967, the department offers a graduate programme in History and has as its complementary subjects, Political Science and Economics. In turn, it offers complementary courses for graduate programmes in English Language and Literature and Economics. With a sanctioned faculty strength of four, the department is a proactive voice in social, academic and research circles.

Focus Area	Course of Implementation	Targets	Person In Charge	2020- 21	2021- 22	2022-23
Curriculu m Enrichm ent	Skill Enrichment	1 Certificate Course	Dr. Parvat hy Menon	Life skills trainin g in associa tion with CMD, Tvpm	Contin ue the course	Continue the course
To create interest and develop skills in local history writing	Research Orientation Programme	1 outcome based training programm e	Dr. VijayaK umari K.	Talk on researc h metho dology in history Visit to KCHR	Hands on trainin g in resear ch and acade mic writing	10 paper presentati ons by students at seminars and conferenc es

## CURRICULAR ASPECTS

					in history	
Supplem enting the Universit y curriculu m	Certificate course	<ul><li>2 training programm es</li><li>1 exhibition</li></ul>	Dr. Lekha Rani M.L.	Epigra phy	Paleog raphy	Exhibition of manuscrip ts in associatio n with Archives Departme nt

## **TEACHING-LEARNING AND EVALUATION**

Focus Area	Course of Implementation	Targets	Person In Charge	2020- 21	2021-22	2022-23
e-content developm ent	Technology embedded education	1 QIP 6 modules of self- generated content	Dr. Parvathy Menon	In- house worksh op on e- conten t genera tion. 1 Assign ment to be hosted on MOOD LE	1 module to be developed 1 Assignment and 1 Quiz	2 modules to be developed 2 Assignme nts and 1 Quiz on MOODLE to be continued

Inclusive educatio n	Addressing the issues of differently abled students	2 talks 1 vocation al program me 1 skill enhance ment program me	Dr. Lekha Rani M L	1 works hop for identi fying latent skills 1 motiv ationa l talk	Training programme for self- employment	Income generatio n through ensuring local sales outlets for their products
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## **RESEARCH INNOVATIONS AND EXTENSION**

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
Research	Publicatio n in CARE List Journals	8 publicatio ns within 3 years	Dr. Vidya Nair	4 publicati ons	At least 2 UGC CARE list publication per faculty	At least 2 interna tional publica tion per faculty
Promoting Universal Goals	Universal clubs	2 awareness classes ,1 seminar	Dr. Parvathy Menon	2 Awarene ss classes for women in the rural and coastal areas	1 lecture in association with Women's Commissio n 1 lecture in collaborati on with Legal Services Authority respectivel y	semina r on Legal awaren ess
	Gandhian Thought Electoral literacy	2 awareness classes 1 training	Dr. Lekha Rani M.L.	Observa nce of days of national importan ce	Workshop on Self- Employme nt	Semina r in associa tion with Gandhi an studies cell,Uni versity of Kerala

	Dr. Vidya Nair	Awarene ss program me on universal Adult franchise	Hands on training on the use of electronic voting machines	Comm unity awaren ess progra mme
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## **LEARNING RESOURCES**

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020-21	2021-22	2022-23
	Supplementar y course materials	25% of total class content	Dr Vijaya Kumari K.	Module wise introdu ction of content	Subject- wise introducti on of content	ERUDITE lectures and similar talks as introductions
Adaptiv e Learnin g Resourc es	Expansion of heritage museum	50% increase in artefacts	Dr Parvathy Menon	10% of increas e in the numbe r of artefact s	20% of Increase in the number of artefacts	20% increase in the number of artefacts
	Visit to places of historical and archeological relevance	I visit per year and preparati on of tour reports	Dr Lekha Rani. ML	Hampi (Herita ge site), Karnata ka	Badami Caves, Karnataka	Mahabalipuram, Tamil Nadu

## STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementat ion	Targets	Person in- charge	2020-21	2021- 22	2022-23
Career Guidanc e	Civil Service Orientation in association with ALS IAS Academy	3 Lectures	Dr. Parvathy Menon	Orientati on classes	Invitin g extern al expert s	Motivatio nal talk by Civil servants
Academi c Support	Pragya Book Pooling System	30 Books per year	Dr Lekha Rani M L	10 books from each batch	10 books from each batch	10 books from each batch
Broadeni ng student knowled ge base	Extracurricul ar modes of knowledge disseminatio n	News on constitutiona l affairs, women empowerme nt, civic responsibiliti es, trivia	Dr. Vijayakum ari K.	Display boards	Electro nic Display	Program me to be continued

## GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementati on	Targets	Person in- charge	2020- 21	2021-22	2022-23
Quality assura nce	Internal Academic Audit	Quarterly review of departmen tal progressio n and SAP	Dr Lekha Rani M.L.	Depart mental gs on a monthl y basis, Quarte rly review of SAP	Course of action to be charted as per performan ce in the reviews	Course of action to be charted as per performan ce in the reviews

## VALUES AND BEST PRACTICES

Focus Area	Course of Implementa tion	Targe ts	Person in- charge	2020-21	2021-22	2022-23
Promo tion of Nation al Values	National Integration Programm e	3 activi ties in the plan perio d	Dr. Vijaya Kumari K.	Inter- departm ental cultural competit ions	Inter- departm ental and Inter- collegiat e cultural competit ions	National Seminar on Constituti onal values
Social Outre ach	Discussion of alternate and local histories	2 Talks and 1 play for scho ols	Dr. Lekha Rani M L	Talk on of "Role of Ayyankal i in Kerala's Social Renaissa nce"	Talk on "Vakkom Abdul Khadar – Freedom Fighter"	Dramatic represent ation of Forgotten Heroes of the Freedom Struggle in Kerala for school students

## **DEPARTMENT OF ECONOMICS**

#### VISION

To create research-oriented, socially committed future policy makers for the holistic development of our nation.

## **MISSION**

To stimulate and enhance the academic interest of the students by providing quality education in Economics.

#### **OVERVIEW OF THE DEPARTMENT**

The department offers undergraduate programmes in Economics. The sanctioned strength of faculty of the department is three. The department offers complementary courses in Foundations of Economic Theory, Money and Banking, Public Finance and Trade and Indian Economy since Independence. Human Resources Management is the Open Course offered by the department.

## **CURRICULAR ASPECTS**

Focus Area	Course of Implementa tion	Target s	Person in- charge	2020-21	2021-22	2022-23
Enhance employability of students	Add-On and Certificate Courses	3	Smt. Jiji Vijayan	Add-On course in Soft Skills develop ment SWAYA M Courses	Add-On Course in Personalit y developm ent and Public Speaking	Certificate Course in Entrepreneurship and Self Employment

Improve mathematical and quantitative skills of students	Hands on training Practical Classes and workshops	3	Smt. Sunitha L. F	A worksho p on Quantit ative Techniq ues in Econom ics	A national seminar on recent trends and practices in Economic s	Hands on training in Econometric Modeling and forecasting
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## TEACHING, LEARNING AND EVALUATION

Focus Area	Course of Implementatio n	Targ ets	Person in- charge	2020-21	2021-22	2022-23
Academic excellenc e	Organising extracurricular activities –Quiz club, Debate club etc.	4	Smt. Sunitha L .F.	Mock Parliamen t and Poster making competiti on	Inter department al Debate competition	Essay writing competiti on
Awarene ss on state of finance	Pre and post discussion of Union and state budgets	3	Smt. Asha K Francis	Current year budget discussion	Pre and post budget analysis	Budget discussion
Felicitatio n of students	Encouragemen t to rank holders ,top performers and high achievers	3	Smt. Jiji Vijayan	Felicitatio n	Felicitation	Felicitatio n

## **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Impleme ntation	Targ ets	Person in-charge	2020-21	2021-22	2022-23
Improve the research potential, quality and aptitude	Invited lectures	3	Smt. Asha K Francis	Invited lecture on Research Methodolo gy	Talk on ethics in social science researches	Orientati on on Research Writing and preparati on of Research Report
Research Projects	Apply for research projects	3	Smt. Sunitha L F	Commence ment of at least one Research Project	Research collaboration among Faculty and students	Apply for a major research project
Training in Research Software	Worksho ps and Classes by experts	5	Smt. Jiji Vijayan	Classes on SPSS, Eviews	Introduction to STATA software Creation of links with CDS and GIFT	Introduci ng R and Gretl National Collabora tion in Research Publicatio ns
Research Publicati ons	Publicatio n in peer reviewed journals and collabora tive research	3	Smt. Jiji Vijayan	Minimum three publication s in UGC approved CARE List journals	To be continued	To be continue d

## **LEARNING RESOURCES**

Focus Area	Course of Implementatio n	Targ ets	Person in- charge	2020-21	2021- 22	2022-23
Study materi als	Uploading study materials in the student portal of college website	10	Smt. Sunitha L F	Uploadin g study materials	To be continu ed	To be continue d

## STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementation	Targ ets	Person in- charge	2020-21	2021-22	2022-23
Book Bank Initiative	Pooling of books by students	30	Smt. Jiji Vijayan	Practice to be continued	Continu ed	Continued
Women on Wings Initiative	Self-employment and income generation programme	3	Smt Sunitha L F	Training in self- employmen t and income generation ventures	MoU with Livewire	Collaboratio n with Panikar Foundations for imparting training
Student entrepreneurship	Entrepreneurship Development Cell	1	Smt. Asha K Francis	MoU with professional agencies		
Informed students	Setting up of newspaper reading corner and updated bulletin boards	3	Smt Sunitha L F	Revamping of the existing bulletin board	Practice to be continu ed	Practice to be continued

## GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementatio n	Targe ts	Person in- charge	2020-21	2021-22	2022-23
Academic Audit by IQAC	Fixing of Responsibility and Accountability	3	Smt. Jiji Vijayan	Teacher log book	Documentation of Feedback from students	Review of Progress

## VALUES AND BEST PRACTICES OF THE DEPARTMENT

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020-21	2021-22	2022-23
Literacy Mission Activities	Extended to the vicinity of college	3	Smt. Jiji Vijayan	One school to be adopted	Extending the program to more schools	Extending the program to marginaliz
Alumni Meetings	Registered alumni association	3	Smt. Sunitha L.F	Motivationa I talks and sharing of success stories by alumni	Orientation classes by retired faculty	ed sections of the society Alumni- Cultural Fest
Digital Literacy programm es	Computer classes	3	Smt. Asha K Francis	Diploma in Computer Application	Celebration of digital literacy week	Extending digital literacy program to vicinity of the college

## **DEPARTMENT OF COMMERCE**

### VISION

Develop a Centre of Excellence in Commerce education, training & research, to create dynamic young women academically proficient and financially independent

### **MISSION**

Top-notch professional training for young women to be self-reliant, to excel in entrepreneurial ventures, to boost leadership quality and skills to meet the challenges of changing scenarios and to be useful to society by serving the needy and poor

## **OVERVIEW OF THE DEPARTMENT**

The Commerce Department at the Pre-degree level started in 1977.

The B.Com Degree course was introduced in 1980. The Department was upgraded as a postgraduate department in the year 1995. The B.Com (Travel and Tourism) Course was introduced in 2014.

Courses offered: B.Com Finance and B.Com TTM

M. Com Finance

Sanctioned strength of faculty: 8+1

#### **Student strength:**

Sanctioned Strength: B. Com Finance 50 plus marginal increase, B. COM TTM 40 plus marginal increase

M. Com: Sanctioned strength 15 plus marginal increase

#### **CURRICULAR ASPECTS**

Focus Area	Course of Implementation	Target s	Person in- charge	2020-21	2021-22	2022-23
Seminars/ Workshops	Identify areas of contemporary interest	3	Ms. Sangeetha S. Ms. Lissy Bennet Sr. Carvalho Faustina Cicila	1 National Seminar	1 Workshop	1 National Seminar
Curriculum Supplement s	Add-on Courses	3	Dr. Srilekha Nair Dr. Srilekha Nair Sr. Carvalho Faustina Cicila	1 Add-on Course	1 Add-on Course	1 Add-on Course
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Expand the role of the Department	Introduce more courses	PG-1 UG-1			PG-1	UG-1

# **TEACHING-LEARNING AND EVALUATION**

Focus Area	Course of Implementation	Target s	Person in- charge	2020-21	2021-22	2022-23
Online Courses	Encourage online Courses	9	Ms. Sangeetha S. Ms. Lissy Bennet Sr. Carvalho Faustina Cicila	3	3	3

## **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020- 21	2021-22	2022-23
Community Development	Extension activities in the coastal area	1	Ms. Lissy Bennet	Providi ng classes on the basic conce pts of Accou nting	Providin g classes on the basic concept s of Account ing and Manage	Providing classes on the basic concepts of Accounting and Management in nearby schools.

				and Manag ement in nearby school S.	ment in nearby schools.	
Research Centre	Applying to become a research Centre	Establis h a Researc h Centre	Dr. Reshmi R. Prasad			Research Centre and convene a Doctoral Colloquium
Paper publication	Paper publications by faculty	12	Dr. Reshmi R. Prasad Sr. Carvalho Faustina Cicila Ms. Lissy Bennet Ms Sangeetha S	4	4	4

### **LEARNING RESOURCES**

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020-21	2021-22	2022-23
Digital literacy and enhancem ent support	Dedicated space for industry collaborations and related activities.	Commerc e Lab	Sr Carvalho Faustina Cicila	Secure space, establish compute r systems and associat ed software	Enable video conferen cing facilities	Transform the lab into an idea hub

### STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementati on	Targets	Person in- charge	2020-21	2021-22	2022-23
Placement	Help students establish industry contact	Talks by eminent entrepreneurs.	Ms. Sangeeth a S Ms. Lissy Bennet	Talk on Career Guidance	Talk on Career Guidance	Talk on Career Guidanc e

## GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementation	Targets	Perso n in- charg e	2020- 21	2021-22	2022-23
Accountability and performance improvement	Academic evaluation and auditing	Introduce internal and external auditing		Intern al and Extern al Audit	Internal and External Audit	Internal and External Audit

# VALUES AND BEST PRACTICES

Focus Area	Course of Implementati on	Targets	Person in-charge	2020-21	2021-22	2022-23
Equity in Education	Pragya-Book Bank Initiative	Ensure equal access to educational resources	Sr. Carvalho Faustina Cicila	Source and supply textbook	Provide access to other learning resources	Help students access books for competitive exams
Consultancy services	Use knowledge of taxation laws to generate revenue	Extend services to faculty	Ms. Lissy Bennet	Filing of Income tax returns of teachers	Filing of income tax returns of supportiv e staff	Filing of Income Tax return for the college and surrounding areas by training PG students

# **DEPARTMENT OF MATHEMATICS**

### **VISION**

Individuals capable of intelligent analysis with a penchant for accuracy and integrity in research and a talent for using problem-solving skills for social good

#### **MISSION**

Help students appreciate the elegance of Mathematics and the practical implications of the discipline such as logical thinking, reasoning and mathematical modeling. To train them in the latest developments in the subject by redefining the traditional boundaries of classrooms.

#### **OVERVIEW**

The Department offers a graduate programme in Mathematics with complementary courses in Statistics and Physics and in turn, offers complementary courses for graduate courses in Physics and Chemistry. Apart from ambits of curricular instructions, the Department is committed to providing a fillip to students by facilitating cutting edge supplementary courses.

Focus Area	Course of Implement ation	Target s	Faculty in Charge	2020-21	2021-22	2022-23
Knowledge Enhancement	Workshop on "SAGEMAT H"	Once in two years	Ms. Sebina Mathew C	Worksh op	lmpact Analysis	Upgraded version of the workshop
Hands-on Training	Establishme nt of Data Analysis Club	3 activiti es in the plan period	Dr. Sumi A R	Data Collecti on	Applicati on of data analysis and conclusio n	Submission of the project
Skill Enhancement	By signing MoU with Livewire for add-on course	1 add- on course each year	Ms. Shirly Joseph	Add-on course on Skill Enhance ment for Semeste r V student s	Continue	Continue

#### CURRICULAR ASPECTS

By signing MoU with Network Systems	1 add- on course each year	Ms. Renjini Raveendran P	Add-on machine learning for Semeste r III student s	Continue	Continue
Signing MoU with External Agency	3 add- on course s in plan period	Ms. Shirly Joseph	Artificial intellige nce for S4 student s	Continue	Continue

## **TEACHING-LEARNING**

Focus Area	Course of Implementation	Targe ts	Faculty in Charge	2020- 21	2021-22	2022-23
Online knowledge repository	Digitization of course material and online evaluation	50% of class conte nt and assign ment	Ms. Renjini Raveendran P	10% of class content and assign ment	20% of class content and assignme nt	20% of class content and assignment
Assignments	Online submission	100%	Ms. Sebina Mathew	20%	40%	40%
Student Capacity Building	Online Certificate courses in SWAYAM portal	45 stude nts	Ms. Shirley Joseph	10 student s	15 students	20 students

### **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Implementation	Targets	Faculty in Charge	2020-21	2021-22	2022-23
Faculty Capacity Building	Two teachers registered for Ph. D	100% Ph.D holders by 2025	Ms. Renjini Raveendr an P Ms. Sebina Mathew			
	Online Certificate Courses	3 Certificat e Courses in the plan period	Mathew C Ms. Shirly Joseph	1 Certificat e Course on Python	1 Certificat e Course on Number Theory	1 Certificat e course on Graph Theory

	Participation in Seminars	4 Seminars in the plan period	Dr. Sumi AR	1 seminar on Graph Theory	1 seminar on Analysis 1 seminar on Mathem atical Modeling	1 seminar on Data Structure
	Staff level training on SPSS in collaboration	1 Workshop in the plan period	Dr Sumi A R	Conduct Worksho p	Mentor members of the data analysis club	Activity to be continue d
Outreach programme	Selected students to take classes in the nearby schools	20 hours annually	Ms. Sebina Mathew C	Second year students	Continue	Continue

# STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementation	Targets	Faculty in Charge	2020-21	2021- 22	2022-23
	Competitive examination coaching	1 per year	Ms. Renjini Raveen dran P	20 students	20 student s	20 students
Career Guidance	Motivational talks and interactive sessions promoting awareness of opportunities and careers in the subject.	3 session s in the plan period	Ms. Shirly Joseph	Talk on higher educational opportunities in Mathematics by an expert for Semester II students	Maths Fest	Motivation al visit to institutiona l eminence – Centre for Mathemati cal Sciences, Trivandrum

## **LEARNING RESOURCES**

Focus Area	Course of Implementati on	Targets	Person in charge	2020- 21	2021- 22	2022- 23	
Cross- disciplina ry instructi on	Computation al Mathematics for Physics, Chemistry and Life Science students	3 talks on Computati onal Mathemati cs in the plan period	Ms. Shirly Joseph	Talk on Bioinfor matics and Computa tional Biology	Talk on Comput ational Physics	Talk o Computational Chemistry	n
Applied Learning	Immersive learning techniques	1 learning technique per year	Ms. Shirly Joseph	Fibonacci , fractals in nature	Golden ratio	Mathematical Structures i nature	in

Focus Area	Course of Implementatio n	Target s	Person in- charge	2020-21	2021-22	2022-23
Student- Centric Initiatives	Introduction and propagation of learner-centric, experiential instructional techniques	1 project in the plan period	Dr. Sumi A R	Training in Statistical Methodolog y Identificatio n of problem requiring data analysis within the institution	Data collectio n and analysis	Presentation and publication of solution in the form of a project
Community Outreach	Use SPSS software to analyze problems of the locality and find solutions	1 project in the plan period	Dr. Sumi AR Ms. Shirly Joseph Ms. Sebina Mathew C Ms. Renjini Raveendran P	Collection of data using questionnai res and interaction.	Complet ion of the project and reach conclusi on	Resolution and publication of the project

# **DEPARTMENT OF PHYSICS**

### VISION

Young women with scientific bent of mind and spirit of inquiry who can contribute to the betterment of society through coherent and progressive thoughts

#### **MISSION**

- Comprehensive and distinctive education with experimental, mathematical and computational skills
- Ignite and nurture enthusiasm, interests and passion in Physics
- Achieve national and international prominence in strategic research areas
- Enhance services to the community, local and at large

#### AN OVERVIEW OF DEPARTMENT OF PHYSICS

#### **Courses offered**

**B.Sc.** Physics

Complementary Courses for Mathematics and Chemistry

Open Course – Astronomy and Astrophysics

#### Sanctioned strength of Faculty – 5

**Student Strength-75** 

#### Facilities

Well-equipped B. Sc. Physics Laboratory

A full-fledged **Materials Science Research Lab** for doing B. Sc., M. Sc., M. Phil projects and Ph. D. research work

The Department has set its plans and activities to transform the students into independent thinkers and prepare them for the challenges in the future through **skill based courses** on par with the existing curriculum.

# CURRICULAR ASPECTS

Focus Area	Course of Implementatio n	Target s	Person in- charge	2020- 21	2021-22	2022-23
Curriculum Enrichment	Design curriculum tailored to improve specific skill sets and knowledge competency through collaborations with accredited agencies	1) 3 Add- on Cours es 2) Diplo ma Cours es	Dr. Anjana PS Dr. Veena Suresh Babu	Certific ate Course in MS Excel	1) Add-on Course on Web Design- 2) Diploma Course in Computer Application-	Add-on Course on Data Analytics - Dr. Anjana P S Diploma Course in Computer Application (contd.)-

## FACULTY EMPOWERMENT STRATEGIES

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
To build faculty capacity	Conduct in- house courses towards QIP	Three Capacity building programmes 2 National 1 - International	Dr. Veena Suresh Babu Dr.Anjana P.S	1 In-house QIP Initiative Capacity building programmes	1 National	1 International

### **TEACHING-LEARNING AND EVALUATION**

Technolog y integrated learning and evaluation	Introduce E-learning Resources	Assignments and quizzes through LMS for each class. Video conferencing	Dr. Veena Suresh Babu	Ten Assignments and ten quizzes Using 'Google classroom' Video conferencin g with students for teaching using Google Meet	Assignment s and quizzes Using 'Kahoot' Video conferencin g with students for teaching using Google Meet	Assignments and quizzes Using 'Kahoot' Video conferencin g with students for teaching using Google Meet
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# **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Implementatio n	Targets	Person in- charge	2020-21	2021-22	2022-23
1. Estab lish a resea rch centr e	Apply for a PG Course Apply for Research Centre	<ol> <li>1) 1 P.G Course</li> <li>2) Setting up Research Labs</li> <li>* Materials Science lab- Crystal Growth Dielectric Ceramics and Glasses</li> </ol>	Dr. Anjana P.S Dr. Deepa M	<ol> <li>Apply For Govt. Aided P.G Course</li> <li>Establish: Materials Science lab- Dr. Deepa M</li> </ol>	Space Physics lab	Establish a Research Centre
		*Space Physics lab	Dr. Veena Suresh Babu			
		2) Establish a Research Centre	Dr. Anjana P S			

2. Knowledge Upgradation	Subscribe to 3 UGC Approved Journals	3 Journals	Dr.Carol ine Beena Mendez	Indian Journal of Pure and Applied Physics	Journal of Material Science Research India-Dt. Anjana P S	Journal of Solar and Terrestri al Physics- Dr. Veena Suresh Babu
3. Est ablish Linkages and Collaboratio ns	Approach research institutes of national repute	Linkages- 3 Collaborat ions -1	Dr.Anja na P S	To collabor ate with Christ Universi ty, Bangalo re	Collaborati on with Institute of Physics, Bhubanesh war, NIIST, Titanium	Linkage with VSSC, IRS, Hyderab ad IIST- Dr. Veena Suresh Babu
4. Promoting Women in STEM [Science Technology Engineering Mathematics	Establish Vigyan Shaala Chapter in collaborat ion with VigyanSh aala Internatio nal, Cambridg e, UK	Two hands-on workshop s Establish STEM Lab in collaborati on with VigyanSha ala and Homi Bhabha Centre for Science Education [HBCSE]	Dr. Caroline Beena Mendez Dr. Anjana P S Dr. Veena Sureh Babu	One hands- on worksh op- Vidyut	One hands- on workshop- Magnetism	Establish STEM Lab in collabor ation with VigyanSh aala and Homi Bhabha Centre for Science Educatio n [HBCSE]

Focus Area	Course of Implement ation	Targets	Person in-charge	2020-21	2021-22	2022-23
Technolog y integrated Learning	Introduce E-learning Resources	E-Content developme nt in LMS E-Content developme nt through SWAYAM and NPTEL	Dr. Anjana P.S Dr.Veena Suresh Babu	<ol> <li>1) Organise training programme for e- content developme nt in LMS and Develop</li> <li>1 e-content</li> <li>2) Organise training programme for E- content developme nt in SWAYAM and NPTEL</li> <li>1 module to be prepared</li> </ol>	2 modules to be presented through these platforms 1 module to be offered on Fundamentals of Electrodynamics	3 modules to be presented through these platforms 1 module to be offered on One Dimensional Quantum Mechanical Problems

### STUDENT SUPPORT PROGRAMME

Focus Area	Course of Impleme ntation	Targets	Person in-charge	2020- 21	2021-22	2022-23
Ensure student progression and career support Value based Education	Coaching classes for JAM Ethics and value Education	Provide total 20 hours of coaching Organise webinars and talks	Dr. Veena Suresh Babu Dr.Caroli ne Beena Mendez	5 hours of classes includi ng inducti on [I B. Sc.] Webin ar on Ensurin g Ethical values throug h science Educati on	5 hours of foundationa l concepts [II B. Sc.] One day workshop- Dr. Anjana PS	10 hours of classes [III B. Sc.] One day workshop- Dr. Anjana P S

# **BEST PRACTICES**

Focus Area	Course of Implementati on	Targets	Person in- charge	2020-21	2021-22	2022- 23
To encourage energy consciousne ss and conservatio n among students and the local community	Arrange awareness talks in the college and the nearby areas.	5 awareness talks- one for the public and two for the students Workshop on LED fabrication for 50 students in collaborati on with Energy Managem ent Cell, Govt. of Kerala	Dr. Anjana P S Dr. Anjana P S Dr. Anjaana P S Dr. Veena	Talk on energy management for the students including local community *Webinar on "Art of Energy balancing" Dr. Gautam Krishnadas (Alumni, University of Edinburgh. Founder D Time analytics Ltd., London) *Workshop on LED fabrication for 2nd Year Physics, Mathematics and Chemistry (50 students)	Talk on LED and Applications [Prakash] by Dr.Vijay Venugopalan Marie –Curie Fellow, University of Cambridge. Training students in the Karikkakom school	Talk for the public Enable studen ts to train the genera I public
			Babu Suresh			

Focus Area	Course of Implementati on	Targets	Person in- charge	2020-21	2021-22	2022-23
Demand side manageme nt of energy	Conducting survey on energy consumption	One Talk and 2 surveys to develop strategies for minimal consumption of energy	Dr. Veena Suresh Babu Dr. Anjana P S	Talk on demand side manageme nt of energy by Dr. Gautam Krishnadas (Alumni, University of Edinburgh. Founder D Time analytics Ltd. , London) Residential energy consumer survey	Industrial or commercial energy consumer survey	Developing strategies to involve consumers in the energy system operation

# **DEPARTMENT OF CHEMISTRY**

## VISION

Rational and creative individuals, oriented towards scientific thought processes and a commitment towards improving social conditions

### **MISSION**

Open up vistas of knowledge and thereby encourage higher learning in Chemistry as well as teach practical implications of the discipline in a day-to-day milieu

### **OVERVIEW OF THE DEPARTMENT**

The Department of Chemistry offers a Bachelor's Degree Programme in Chemistry with Mathematics and Physics as complementary subjects. It offers complementary courses for the Departments of Physics, Botany and Zoology. It has a faculty strength of 7 of which 2 are approved Research Guides under the University of Kerala.

Focus Area	Cours e of Imple ment ation	Targets	Person in- charge	2020-21	2021-22	2022- 23
Knowledge enhancement	Introd uce new cours es	3 certifica te courses	Dr. Siji V L	Certificate course in Diploma in Computer application recognized by the government for third semester	Continue the course	Contin ue the course
			Dr. Beenaku mari K S	Certificate course in 'Introduction to Software for Chemistry' for first semester	Continue the course Add-On	Contin ue the course Contin ue the
			Dr. Sunita Kurur		course in Analytical Technique s in Chemistry	course

### CURRICULAR ASPECTS

## **TEACHING-LEARNING AND EVALUATION**

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020- 21	2021-22	2022- 23
Introduce new teaching techniques	Develop e- content based on the syllabus and deliver online	Develop course material on five topics	Dr. Sunita Kurur Dr. Sindhu Yesodharan Dr. Beenakumari K S Dr. Siji V L	e- conte nt on Chemi stry of Nano mater ials	e- content on Instrum ental Method s (AAS, FES, TG &DTA) e- content on Biomole cules e- content on Water Pollution	e- content on colloids
Encourage self- directed learning	Register students for other online MOOC courses	Register at least 70% of the students	Dr. Sindhu Yesodharan	Regist er 20% of stude nts	Register 40% of students	Registe r 70% of student s
Faculty Developm ent programm es	Provide training programmes	Four training programm es	Dr. Sunita Kurur	Traini ng teach ers for e- conte nt devel opme nt and LMS	Registrat ion in one online certificat e course	Registr ation in two online certifica te courses

in proj out:	ticipation training grammes side :itution	Seminar/w orkshop/re fresher course/ short term participati on	Dr. Beenakumari K S	Partici pation for one refres her cours e, six semin ars/w orksh ops,t wo short term cours es	Participa tion for six seminar s/works hops, two short term courses	Particip ation for six seminar s/works hops, two short term courses
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### **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Implementati on	Targets	Person in- charge	2020- 21	2021- 22	2022- 23
Improve research outputs	Publish papers in peer- reviewed journals	Six Publications	Dr. Beenakuma ri KS	One paper publica tions	Two paper publica tions	Three paper publicat ions
	Present papers in Seminars	Nine paper presentation s by students/ faculty	Dr. Siji V L	Three paper presen tations	Three paper present ations	Three paper present ations
	Faculty- student projects	30 Projects	Dr. Sunita Kurur	10 Project s	10 Project s	10 Projects
	Apply for external funded projects	One Minor project	Dr. Siji V L	Apply for one minor project	Initiate work on the project	Continu e the project
	Apply for guideship	One teacher guideship	Dr. Sindhu Yesodharan	Obtain the criteria for applica tion of guide ship	Apply for guide ship	Obtain guide ship
Progress in research scholar's intake and award of PhDs	Registration of research scholars by teachers and award PhD	Two student registrations One award of student PhD	Dr. Siji V L	Award PhD to one studen t	One student registra tion	One student registra tion

# LEARNING RESOURCES AND INFRASTRUCTURE

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022- 23
Develop a digital Library	Get a collection of e-books and soft copies of texts and videos of lectures.	Collect books Organic, Inorganic and Physical Chemistry and relevant videos	Dr. Sunita Kurur	Prepare a list of books and notes and initiate collection	Maintain and upgrade the collection	Upgra de the collec tion
Upgrade existing lab facilities	Plans for lab maintenanc e	Renovation of lab and purchase more equipment	Dr. Sindhu Yesodharan	Lab renovation, order for one potentiome ter, three electric bunsen, 24 gas bunsen burners	One conductom eter, 24 bunsen burners	One poten tiome ter and one condu ctome ter

# STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
Industrial visits	Arrange for Institution al and factory visits	Three Factory visits Three visits to research institutes	Dr. Sunita Kurur	One Factory / research institute visit	One Factory / research institute visit	One Factory / research institute visit
Creative developme nt	Organize creative activities	Three chemistry exhibitions	Dr. Beenak umari K S	One chemistr y exhibitio n	One chemistry exhibition	One chemistry exhibition
Exposure to cutting edge areas in the discipline	Organize Seminars/ workshops and talks by experts	Three seminars/ workshops Three talks	Dr. Siji V L	One seminars /worksh ops One talk	One seminars/w orkshops One talk	One seminars/w orkshops One talk
	Student internships	Send 6 students for summer internships	Dr. Sindhu Yesodh aran	2 student internshi ps	2 student internships	2 student internships
Counselling	Arrange for talks by counsellors	Three talks	Dr. Sindhu Yesodh aran	One lecture	One lecture	One lecture
Career guidance	Organize Orientatio n programm e for students for awareness of higher education and job prospects	Three programm es	Dr.Siji V L	One program me	One programme	One programme

## GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
Conduct Academic audit	Prepare academic audit plan each month	Analyze and audit of teaching plan of faculty members by HOD	Dr. Sunita Kurur	Review of academic audit	Review of academic audit	Review of academic audit
Laboratory maintenance	Take accounts of laboratory materials purchased	Place order for materials to be purchased	Dr. Sunita Kurur	Purchase and audit of laborator y materials	Purchase and audit of laborator y materials	Purchase and audit of laborator y materials

### VALUES AND BEST PRACTICES

Focus Area	Course of Impleme ntation	Targets	Person in- charge	2020-21	2021-22	2022-23
Extension activity	Organise Science Club activities	Organise activities for developing scientific temper among students	Dr. Beenakumar i K S	Organize Student presentations, Conduct Quiz competitions, Visit VSSC for witnessing Rocket launch and the space museum, organize awareness programmes by students in a nearby school	Continue activities	Continue activities
Attracting students to science stream	Data collection and evaluatio n	Research by students	Dr. Anupriya S	Selection of team of students from first years and collection of data	Analysis of data and evolve a solution	Implemen tation of the solution

# **DEPARTMENT OF BOTANY**

### **VISION**

An ecologically responsible and green conscious society that is committed to ethical life practices and invested in making the planet bio secured and beautiful for the future

### **MISSION**

Enable students to have an in-depth knowledge of the botanical sciences and thereby inspire a spirit of scientific enquiry that can be translated into high end research as well as generate vocational pathways for sustained livelihood options

### **DEPARTMENT OVERVIEW**

The Department offers a graduate programme in Botany and complementary courses in Botany for Zoology graduates. The department places great emphasis on leading the way in nature conservation through curricular, research and social initiatives. These aims are bolstered through excellent laboratories and through offering hands-on training in horticulture and plant tissue culture as well as by maintaining the various conservatories in the campus. Faculty members are research guides affiliated to the University of Kerala and the department aims to evolve into a centre that generates research-oriented dialogues on cutting edge developments in the frontier areas of plant sciences.

# CURRICULAR ASPECTS

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020-21	2021-22	2022-23
Skill enrichm ent	Add-On Courses	2 Add- On Courses in the plan period	Dr. Sr. Shaina T. J.	Introduce Mushroo m cultivatio n for first year students	Programme to be Continued for first year students Cut flower arrangeme nt for second year students	Programme to be continued for first year students Programme to be continued for second year students
	Certificate Course	1 Certifica te course	Dr. Nisha K. K.	Online training in Orchid culture/ Tissue culture for third year students	Course to be Continued for third year students	Course to be Continued for third year students
	Short term training/ workshops by experts in the concerned field	3 Short term courses in the plan period	Dr. Cinthya Christop her	Terrarium Developm ent	Botanical Illustrations	Bonsai Development
Knowle dge enrichm ent initiativ es	Online courses for students (Swayam- NPTEL Portal)	1 course for 20 students	Dr. Nisha K. Dr. Nisha K. K.	Enrol 20 First semester students	Enrol 20 first semester and 20 third semester Students	Enrol 20 first semester and 20 third semester Students
	Online courses for faculty members (Swayam/ NPTEL Portals)	3 courses per faculty in the plan period	Dr. Cinthya Christop her	1 course in Horticultu re	1 course in Environmen tal Sciences	1 course in Biotechnology

## **TEACHING-LEARNING AND EVALUATION**

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020-21	2021-22	2022-23
Tangible Learning	Flora analysis in their <i>in situ</i> and <i>ex situ</i> habitats	1 study tour per year	Dr. Cynthia Christo pher	For final year Degree students (Kodaikan al and Eravikula m National Park, Munnar)	For final year Degree students (Ooty and Botanical Survey of India, Coimbatore)	For final year Degree students (Bandipur Wildlife Sanctuary, Mysuru)
	Field Visits	1 Field visit for Horticult ure students	Dr. Sr. Shaina	Botanical Garden, Kuzhippal am	Aathmanilay am Botanical Garden, Parassala	Botanical Garden, Kuzhippal am
	Nature Outreach Programme	1 Nature outreac h program me	Dr. Nisha K.K.	Jawaharla I Nehru Tropical Botanic Garden and Research Institute, Palode	Mangrove Forest, Munroe thuruth	Algal repository Centre, Thoothukk udi
Local flora Identifica tion	Exhibition	1 Exhibitio n /year	Dr. Cinthya Christo pher	Plant Varieties	Medicinal Plants	Plant & Culture
	Know Our plants	Daily display	Dr. Sr. Shaina T. J.	Daily display	Daily display to be continued	Daily display to be continued

# **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Impleme ntation	Targets	Person in- charge	2020-21	2021-22	2022-23
Research Projects	Submit research projects in collaborat ion with Research institution s	3 minor/ Major Research project (subject to approval)	Dr. Cinthya Christopher	1minor/ Major Research project	1 Major Researc h project	1 minor/ Major Research project
Update knowledge on Novel Research Methods	Tie-ups with scientists, senior mentors and other experts of the field	One Publication per faculty Organize one Workshop/Semi nar/Webinar per year	Dr. Sr. Shaina T. J. Dr. Cinthya Christopher	One Publicatio n per faculty Conferenc e on Botanical History and Colonial Legacies In collaborat ion with Departme nt of English	One Publicat ion per faculty One Worksh op on Statistic al data analysis	One Publicatio n per faculty One workshop on Phytoche mical analysis
Research Empowerme nt of students	Internship for UG students	3 internships in the plan period	Dr. Sr. Shaina T. J.	1 student/y ear	1 student /year	1 student/ year
Community Engagement	Environm ental Awarenes s Program me for school & college students	One Webinar/Semin ar Per year	Dr. Sr. Shaina T. J. Dr. Nisha K. K.	1 Lecture on Biodiversi ty - Relevance and conservati on Mushroo m	1 Lecture on Water conserv ation in garden manage ment	1 lecture on Kitchen Compost Managem ent
	Training for local women communit y for Self- Sustainabi lity	One Webinar/Semin ar Per year		cultivatio n	Vegetab le Garden develop ment	Program me to be continued

# **INFRASTRUCTURE & LEARNING RESOURCES**

Focus Area	Course of Implementati on	Targets	Person in-charge	2020- 21	2021- 22	2022-23
Enrichment of Plant Genetic Resource	Conservatory Development	One conservato ry per year	Dr. Cinthya Christoph er Dr. Sr. Shaina	RET plants	Aroma tic and Spice plants	Orchidarium
Developme nt of Supporting Study Resources	Creating Lecture/Video series with the support of MOODLE or LMS	20 per year	Dr. Nisha K.K.	17 Lectur e 3 Practi cal Video s	17 Lectur e 3 Practic al Videos	Course material development

# STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementati on	Targets	Person in-charge	2020-21	2021-22	2022-23
Acade mic Suppo rt	In association with Alumni	20books/ year	Dr. Sr. Shaina T. J.	'My Book for you' drive	Continue 'My Book for you' drive	Continue 'My Book for you' drive
		3 scholarshi ps per plan period	Dr. Sr. Shaina T. J.	Introdu ce a scholars hip progra mme for the three years of UG course (Rs. 1000/-)	2 Scholars hips (Rs. 1000/- each for two students)	3 Scholars hips for three students (Rs. 1000/-)
Acade mic	Training/lect ure series	1 interdepa	Dr. Cinthya	10 hours	Practical Training	Generati ng 4

Writin	rtmental	Christop	training	exercises	Publicati
g	training	her	course	(5	ons
	course on		designe	sessions)	
	Academic		d by the		
	Writing		depart		
			ment of		
			English		

### GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementation	Targe ts	Pers on in- charg e	2020-21	2021-22	2022-23
Skill Enhancement of Support Staff	Hands on Training	One per year	Dr. Nisha K. K.	Training for our Support Staff on Herbarium Techniques and Specimen Preparation	Training for support staff of Other colleges	Continue the program me

### VALUES AND BEST PRACTICES

Focus Area	Course of Implementati on	Targets	Person in- charge	2020-21	2021-22	2022-23
Biodiversity Register	Interactive QR code for campus flora through RFID technology	Catalog ing of flora on campus	Dr. Cinthya Christoph er	Trees	Medicin al plants	Ornament al plants
Biodiversity enrichment	Introduction and management of new species of plants	10/year	Dr. Sr. Shaina T. J.	Medicin al plants	Aquatic plants	Review

# **DEPARTMENT OF ZOOLOGY**

### **VISION**

Self-aware individuals with respect for all forms of life and who practice preservation, conservation and restoration as their ethical and humanitarian responsibility so as to play a vital role in sustaining a biologically diverse planet

### **MISSION**

To creatively engage students and encourage a spirit of scientific enquiry and lifelong learning by employing synergized modes of teaching, research and service

### **OVERVIEW OF THE DEPARTMENT**

The Department offers a Graduate Programme in Zoology and Complementary course for Botany. In addition the Department also has an Add-On-Courses and Certificate Courses on a pan-college basis

### **CURRICULAR ASPECTS**

Focus Area	Course Of Implementatio n	Targets	Person- in-Charge	2020-21	2021- 22	2022-23
Additional Skill Enhancem ent	Signing M.O.U with Aquatic Biology & Fisheries	One Add-on- Course for the first year student s	Dr. Sherly. D	Ornamental Fish Culture & Aquarium Maintenance	Ornam ental Fish Cultur e & Aquari um Mainte nance	Ornamen tal Fish Culture & Aquarium Maintena nce

## **TEACHING -LEARNING AND EVALUATION**

Focus Area	Course Of Implementatio n	Targets	Person-in-Charge	202 0-21	2021- 22	2022- 23
Effective Teaching & Learning Process - Students	Upgradation Zoology Museum	3 samples per year	Dr. Dhanalekshmy T.G.	3 mari ne fish sam ples	3 amphi bian sampl es	3 reptilia n sample s
Technolo gy assisted learning	Hosting knowledge testing systems on LMS	1 assignm ent 9 quizzes	Divya Grace Dilip	3 onli ne quiz zes	3 online quizze s	3 online quizzes 1 assign ment

# **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course Of Implementati on	Targe ts	Person-in-Charge	2020-21	2021-22	2022-23
Faculty Capacity Building	Organising National / International Workshops in collaboration with CMFRI, Kochi	3 works hops	Dr. D. Sherly	1 Worksho p on Aquacult ure	1 Workshop on Aquarium Manageme nt	1 Worksh op on Aquapo nics
Students' Skill Enhanceme nt	Hands on training in collaboration with Bioroot Research Laboratory	1 Certifi cate cours e for first year stude nts	Dr. Dhanalekshmy T.G.	1 Certificat e Course in Cell Culture	1 Certificate Course in Microbiolo gy	1 Certifica te Course Instrum entatio n
Knowledge Generation	Publications / Presentations	6 public ations	Dr. Siny G Benjamin.	1 Publicati on In Indexed Journal	2 Publication s In Indexed Journal	3 Publicat ions In Indexed Journal

## **LEARNING RESOURCES**

Focus Area	Course Of Implementation	Target s	Person-in-Charge	2020- 21	2021- 22	2022- 23
Access to new age knowledge systems	Digitize the Department Library	60 e- books	Dr. Dhanelekshmy T. G.	20	20	20

# STUDENT SUPPORT AND PROGRESSION

Focus Area	Course Of Implementati on	Targets	Person-in- Charge	2020-21	2021-22	2022-23
Student compet ency augmen tation	Hands on training breeding and larval rearing in collaboration in Department of AQB	1 training course for second year students breeding	Dr. Sherly D	1 Training - for students- Ornament al fish breeding	1 Training - for students- Ornamen tal fish breeding	1 Training - for students- Ornamenta I fish breeding
		Construct and maintain 12 breeding tanks	Ms. Divya Grace Dilip	Construct and maintain 4 breeding tanks per year	Construct and maintain 4 breeding tanks per year Introduce new varieties	Construct and maintain 4 breeding tanks per year
	Course in Disaster Management in collaboration with Disaster Management Wing, Govt. of Kerala	1 training course per year	Dr. Siny. G. Benjamin	1 awareness programm e to be organised by the departme nt in associatio n with the Disaster Managem ent Wing, Govt. of Kerala to select volunteers	1 training program me for the selected volunteer s	Creation of a Student Task Force

### GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course Of Implementatio n	Targets	Person-in-Charge	2020-21	2021- 22	2022 -23
Operati onal Stockta king	Internal Audit	Quarterly reviews	Dr.Dhanalekshmy T.G	Internal audit Reviews and discussio ns Examine avenues for improve ment	Assess ment of work done so far Adjusti ng goals accordi ngly	Proc ess to be repe ated

# VALUES AND BEST PRACTICES

Focus Area	Course Of Implementation	Targets	Person-in- Charge	2020- 21	2021- 22	2022- 23
Encourage Environme ntal Sustainabil ity	Multifaceted approach and collaborative initiatives with Dept. Of Aquatic Biology & Fisheries and Sanctuary/Muse um/ Research Institutions	2 Training Courses in Aquaponics , Food Waste Managem ent 5 Field visits 1 informati on board to be set up	Dr. Dhanalekshm y T.G Dr. Sherly D	1 Traini ng Progr amme 2 field visits Collecti on of print matter for display on informa tion board	1 Traini ng Progr amm e 2 field visits Colle ction of print matt er for displa y on infor matio n board	1 field visit Collection of print matter for display on informati on board
Incentivise d learning	An Ever Rolling Trophy and four Cash Prizes	Cash awards and prizes	Department sponsored	Annu al Colleg e Day	Annu al Colle ge Day	Annual College Day

# **DEPARTMENT OF ENVIRONMENTAL SCIENCES**

### **VISION**

A responsible and environmentally conscious society, constantly looking to employ advancements in knowledge towards creating a sustainable and regenerative planet

### **MISSSION**

Acquire and disseminate knowledge in all areas of Environmental Sciences to generate quality manpower and undertake translational research to shape a sustainable environment and to inspire, prepare and empower students to succeed in a changing and challenging world.

### **OVERVIEW OF THE DEPARTMENT**

The Department offers a Master's Degree in Environmental Sciences and guides Research Scholars in avant-garde areas of Environmental Sciences. It also acts as a task force for imparting Environmental Awareness among students and the public, for spreading the message of sustainable management practices and green development.

Focus Area	Course of Implemen tation	Targets	Person in-charge	2020-21	2021-22	2022-23
	Add-on course in		Dr. Ayona Jayadev	Course on Sustaina ble Develop ment (with WWF)		
Curriculum Enrichment	collaborat ion with Governme ntal and Non- governme ntal	1 three month course per year	Dr. Smitha Asok V		Course on Disaster Managemen t (with State Disaster Managemen t Authority)	
	organizati ons		Ms. Rajani V			Course on Environment al Impact Assessment (with University of Kerala)

### **CURRICULAR ASPECTS**

# TEACHING, LEARNING AND EVALUATION

Focus Area	Course of Implementation	Targets	Person in- charge	2020-21	2021-22	2022-23
	Experiential learning through participatory programmes and internships	2 field visits per batch per year	Dr. Reshma J K	Varkala Geological Formation , Varkala	Safety Standard s of Travanc ore Titanium Products limited	Effluent Treatment Units of Prominent Industries like Hindustan Latex Ltd
Innovativ e Teaching Methods	Case Studies based Pedagogy	One Case Study per semester	Dr. Ayona Jayadev	Kayamkul am Thermal Power Plant and Construct ed Forest, Kayamkul am	Vizhinja m Port (EIA)	Pokkali Rice field and Constructed Wetland at Alappuzha
	Through IIRS	1 certificate course per year	Dr. Smitha Asok V	GIS in Water Resources Managem ent	GIS in Coastal Manage ment	GIS in Forest Management
QIP for Faculty	Short term courses/ Workshops/ Hands-on Training- Pedagogy and Research Based Trainings	1 per Faculty per year	Ms. Rajani V	2 Members of Faculty	1 Member of Faculty	1 Member of Faculty

# **RESEARCH INNOVATION AND EXTENSION**

Focus Area	Course of implementati on	Targets	Perso ns in- charge	2020-21	2021-2022	2022-2023
Resource Mobilization for	Seeking Financial Aid	4 MRP in three years	Dr. Reshm a J K	Apply 2 MRP (Subject to approval)	Apply 1 MRP and Implementati on of sanctioned project	Apply 1 MRP and Implement ation of sanctioned project
Research (Major and Minor Research Projects - MRP)	from Competent Authorities	1 project	Dr. Smith a Asok V	Proposal submissio n to ISRO - RESPOND program me	Evaluation	Implement ation

Research Enhancement		1 FIP	Ms. Rajani V.	Registrati on	Continue	Continue
Publication	Submitting Research Papers in Scopus indexed Journals / UGC CARE List	4 papers per year	Dr. Ayona Jayade v	4 Papers each	4 Papers each	4 Papers each
Collaborative	Seek		Dr. Smith	Submittin g proposals on waste managem ent strategies with TTPL	Initiation and implementati on	Continue the programm e
Research Projects	collaborating agencies	1 project	a Asok V	Student Mentorin g in collaborat ion with University of Calgary, Canada	Continue the programme	Continue the programm e
Food Self- sufficiency	Club Activities Bhoomithra Sena Club and Biodiversity Club Activities)	1 Organic Vegetable Garden	Dr.Res hma J K and Ms. Rajani V	Setting up one Organic Vegetable Garden each with Thanal (NGO) and Kerala Agricultur al University respective ly	Continue the programme	Continue the programm e
Civic Responsibility	Club Activities- Bhoomithra Sena Club and Biodiversity Club	2 activities	Dr. Smith a Asok and Dr. Ayona Jayade v	Solid Waste Managem ent activities in Karikkako m Village	Marine Debris Segregation and Brand Analysis at Shanghumug ham	Continue the programm es

### **INFRASTRUCTURE AND LEARNING RESOURCES**

Focus Area	Course of implementati on	Targets	Person- in- charge	2020- 2021	2021-2022	2022- 2023
Online Resource	Online teaching- learning platform (MOODLE)	4 online teaching modules in 3 years	Dr. Ayona Jayadev	1 module for I Semest er student s	1 module each for II and III Semester students	1 module for IV semester students
Base	Video Conferencing	6 invited lectures in three years	Dr. Smitha Asok V	1 lecture each for I and III Semest er	1 lecture each for ll and IV Semester	1 lecture each for I and II Semester students

### STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of implementation	Targets	Pers ons invol ved	2020- 2021	2021- 2022	2022- 2023
Extending Skills and Career Portfolio to other Departme nts	Give students training on Portfolio	1 skill portfoli o each semeste r and 1 career portfoli o at the end of the progra mme	Dr. Resh ma J. K.	For students of the Depart ment	Extendin g to students of other PG Departm ents	Training UG student s on portfoli o prepara tion
Student Academic Capacity enhance ment	Student Scholastic Support Hub	2 Internal and 2 External flipped lecture sessions per year	Dr. Ayon a Jaya dev	2 Internal and 2 External flipped lecture sessions	2 Internal and 2 External flipped lecture sessions	2 Internal and 2 External flipped lecture sessions
Enhance industry – academia interface	To sign MoUs with Industries/Governmen tal agencies	3 MoUs in three years	Dr. Smit ha Asok V.	1 MoU with TTPL	1 MoU with IU-CGGT	1 MoU with IIUCNR M

## GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of implementation	Target s	Persons involve d	2020- 2021	2021- 2022	2022-2023
Green Protoc ol	Green Audit of Institution by the Department and NSS	1 audit- related activity per year and Green audit at third year	Dr. Ayona Jayadev	Baseline study of green activities of the institutio n	Energy Budgeting by external experts	External auditing by an expert team

### VALUES AND BEST PRACTICES

Focus Area	Course of implementa tion	Targets	Perso n-in- charge	2020- 2021	2021- 2022	2022-2023
Social Responsibi lity by Consultanc y services	Quality analysis of environmen tal	2 activitie s per year	Ms. Rajani V.	Water Testing	Solid wast e mana geme nt	Continue the activities
Intelligent and adaptive technologi es	Launching of 'Eco Thincubator -Incubating Ideas for a Greener Tomorrow'	Phased mode of establis hing a demand and supply chain for responsi bly sourced and produce d product s	Dr. Smith a Asok V	Raising seed money for green initiativ es	Imple ment ideas into actio ns and prod ucts	Distribution/market ing of products
# THE ALL SAINTS' COLLEGE LIBRARY

#### **MISSION**

To provide access to quality resources in physical and digital formats in support of research, teaching and learning needs.

#### **VISION**

To be a learning centre by delivering innovative services, which echo the diverse and dynamic spirit of the users

#### **OVERVIEW OF THE LIBRARY**

All Saints Library has a good collection of books, periodicals, Journals, bound volumes, CDs, N-List membership that is updated from time to time. The library preserves the back numbers of all journals & periodicals. There is a spacious veranda to the library that serves as the open space for students to conduct group discussions, combined studies and peer teaching sessions. The peaceful atmosphere and co-ordination of the staff endears the library to all students and teachers of the college. All sections in the library are computerised with library Software "LIBSOFT." Online Public Access Catalogue is available for the retrieval of documents.

#### **CURRICULAR ASPECTS**

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
Improving User Experience	Introducing different Promotiona I Strategies	4 activities per plan period	Librarian Publishers	Class wise orientation on Library usage (first years) Developing the Library Website and Blog creatively	Conductin g 1 Exhibition on Books in collaborat ion with DC Books	Introducing the library services through Social Networking Sites (YouTube)

## **TEACHING LEARNING AND EVALUATION**

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021- 22	2022-23
Academic Writing	Library Club Conducting seminar and workshop	4 competitions 1 workshop 1 seminar	Resource Person	Book Review Poster Making Essay Writing Letter Writing	Conduc ting one worksh op on Acade mic Writing	Conducti ng one seminar on 'Effective use of e- resources '

#### LEARNING RESOURCES AND INFRASTRUCTURE

Focus Area	Course of Implement ation	Targets	Person in- charge	2020-21	2021-22	2022-23
Expansion of Digital Library	Adding e- resources	Question bank targeting 1000 previous years university questions 1 database (JSTOR) 100 e-books (Arts and Science)	Librarian	Question Bank	1 database	100 e-books
	Linking with department libraries with main library	10 Department s in the plan period	Librarian	4 Department s (English, Second Languages, History and Political Science and Economics)	4 Departme nts (Physics, Chemistry Botany, Zoology)	2 Department s (Environme ntal Sciences and Commerce)

## STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implement ation	Target s	Person in-charge	2020- 21	2021- 22	2022-23
Access of digital library to students	Wi-Fi access	100% access	Librarian	40% access	40% access	20% access

## **RESEARCH INNOVATION AND EVALUATION**

Focus Area	Course of Implementation	Targets	Person in- charge	2020-21	2021-22	2022-23
Networking	Intercollege library linkage	3 in the plain period	Libraria n	1 linkage	1 linkage	1 linkage
Institutional Repository	Intellectual content of teaching faculty and students	100% in the plan period	Libraria n	20%	50%	30%

### GOVERNANCE LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementation	Targets	Person in- charge	2020 -21	2021-22	2022-23
	Quarterly Audit	9 reports in the plan period	Librarian	Uplo adin g 3 audit repo rts in the instit ution webs ite	Uploading 3 audit reports in the institution website	Uploading 3 audit reports in the institution website

# VALUES AND BEST PRACTICES

Focus Area	Course of Implementation	Targets	Person in- charge	202 0-21	2021- 22	2022-23
Voice bank for visually challenged students	Book Bank	12 books in the plan period	Librarian	30 boo ks	35 books	50 books
both inside and outside the institution	Students	60 module s	Librarian	20 mo dule s	25 modul es	30 modules
	Award for best usage of library	6 awards in the plan period	Librarian	1 PG	1 PG and 1 UG	1 PG, 1 UG and 1 Teaching Faculty



# ALL SAINTS' COLLEGE THIRUVANANTHAPURAM

# **Strategic Plans-**

# **Supporting Departments**

# DEPARTMENT OF LANGUAGES: MALAYALAM, HINDI, FRENCH

#### **VISION**

A society that appreciates the diversity of languages, leading to mutual comprehension, which will pave the way for a more accommodating world

#### **MISSION**

To contextualise the globe through studying a regional, national or international language. To use multifaceted instructional techniques to help the students benefit from professional and aesthetic orientations

#### **OVERVIEW**

The Department of Malayalam, French, Hindi offers additional language courses to all the undergraduate programmes in the institution. The Department of Malayalam guides research scholars in aspects of Malayalam literature. Cumulatively the department promotes these languages as well as enables students to channelise their creative abilities. The department looks to teach students to speak with fluency, proficiency and discretion

#### CURRICULAR ASPECTS

Focus Area	Course of Implemen tation	Targets	Person in Charge	2020- 2021	2021- 2022	2022- 2023
Creativity	Organise in -house as well as Collaborat ive initiatives	2 Add-on Courses	Dr. C Udayakala	Add-on course on script writing in collabo ration with Chalac hithra acade my	Certific ate course on transla tion in collabo ration with Bhasha Institut e	Courses to be continu ed

Canonical writers and legacies	Arrange a manuscrip t library	50 manuscri pt impressi ons	Dr Vijayalatha	20 books	20 books	10 books
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## **TEACHING LEARNING AND EVALUATION**

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020- 2021	2021- 2022	2022- 2023
Communica tion skills	Club activities Interactive sessions with Literary Figures	Topical activities on a monthly basis and to mark special occasion s. 3 experts in each language to be invited	Dr. Vijayalatha	Obse rving Readi ng Day Parlia ment of Lang uages	Observin g Reading Day Parliame nt of Languag es	Obser ving Readi ng Day Parlia ment of Langu ages
Promotion of Indigenous art	Screen clippings of performing arts and folklores	3 sessions	Dr C Udayakala	Chak yarko othu	Nangyark oothu	Thullal

#### **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of implementa tion	Target	Person Responsible	2020- 2021	2021- 2022	2022-2023
Research And knowled ge enhance ment	Publications / Books	12 in plan period	Dr. C Udayakala	2 Public ations and 2 books	2 Publicati ons and 2 books	2 Publication s and 2 books

Organising Seminars and Submission of project proposals	1- Internati onal Seminar 2- National Seminar s and 1 — Project proposal 1	Dr. C Udayakala	1- Intern ationa I on "Thar atha mya Padan am"	1- National Seminar on "Aadhun ika Kavithay um Samaka alika prasakth i" Submitti ng proposal to Kendra Sahithya Academ y for Researc h funding	1-National Seminar on "Kadhayud e Maarunna Mukham"
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## **LEARNING RESOURCES**

Focus Area	Course of Implementation	Targe ts	Person in- charge	2020-21	2021-22	2022-23
Online Learning Resourc es	Uploading study materials in MOODLE	3 modul es	Smt. Sunitha L F	1 module in Malayala m, 1 module in Hindi, 1 module in French	1 module in Malayala m, 1 module in Hindi, 1 module in French	1 module in Malayala m, 1 module in Hindi, 1 module in French

# STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of implementati on	Targ et	Person Responsi ble	2020- 2021	2021- 2022	2023
Performa nce based Incentive s	Instituting Scholarships for high performing and financially disadvantage d students	3 stud ents	Dr. C Udayakal a	1 student from 1 <sup>st</sup> year for two years	1 student from 1 <sup>st</sup> year	1 student from 1 <sup>st</sup> year
Academic support to deserving students	Enhancing Pragya Book Bank Scheme	50 book s per year	Dr. Sheeba	25 Malayala m, 15 Hindi and 10 French books	25 Malayala m, 15 Hindi and 10 French books	25 Malayala m, 15 Hindi and 10 French books
Media presentat ion skills	Organising training workshops	3	Ms Synthia Stephen	Print and Online Media	Presenta tion for Audio	Presenta tion for Video

### VALUES AND BEST PRACTICES OF THE DEPARTMENT

Focus Area	Course of Implementation	Target s	Person in- charge	2020-21	2021-22	2022-23
Social Outreach	Voice based knowledge repository for visually challenged	3	Dr. C Udayak ala	School level-high school	Higher secondary level	College level
Profession al and Creative Engageme nt	Training Programme for Malayalam and Hindi Typing Club Activities "Mazhithandu"	3 1 Interd epart menta I Comp etition	Dr. C Udayak ala	1 Programm e - Malayalam Typing for Support Staff	1 Programme - Malayalam Typing for students	1 Programme - Hindi Typing for students
	1 literary fest "Sargotsavam" per year	per year 1 Interc ollegia te		Competitio ns on Script Writing and Recitation	Competitions on Script writing and Recitation	Competitions on Script writing and Recitation
		poetry fest per year		Intercollegi ate ONV Memorial Poetry fest	Intercollegiat e ONV Memorial Poetry Fest	Intercollegiat e ONV Memorial Poetry Fest
		1 Interd epart menta I fest per year		Interdepar tmental literary fest	Interdepartme ntal literary fest	Interdepart mental literary fest

# **DEPARTMENT OF PHYSICAL EDUCATION**

#### **VISION**

Create an environment for excellence in health, fitness, and wellness

#### **MISSION**

To engage in meaningful activities which promote active and healthy lifestyles among individuals

#### **OVERVIEW OF THE DEPARTMENT**

Courses offered: One Open Course in Semester V

#### Sanctioned strength of Faculty: Two

#### **CURRICULAR ASPECTS**

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Physical Education	Lecture Method	Theoretical concepts of Physical Education	Dr. Margrette Leena V	Talk on History of Physical Education	Theoretical Part of Different Games	Techniques and Tactics of Games
Health and Fitness	Health and Fitness Education	Knowledge of Health Aspects	Dr Divya S R	Nutrition	Lifestyle Diseases	Health- Related Fitness
Body Posture	Corrective Physical Education	Corrective Exercises	Dr. Margrette Leena V	Assessment	Awareness	Correction

# **TEACHING-LEARNING AND EVALUATION**

Focus Area	Course of Implementa tion	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Coaching Camps	Coaching Camps for 5 games	To enhance the students level of performance	Dr. Divya S R	Coaching Camps for Football, Basketball and Cricket	Coaching Camps for Handball, Athletics, Softball	Coaching Camps for Boxing, Volleyball, Football
Inspiring talks by eminent sports personalities	Invited Talks	To develop confidence and motivation	Dr. Margrette Leena V	Health and Fitness	Lifestyle Diseases	Adventure Sports
General Fitness	AAPHER Test	Ability to Improve General Fitness among the students	Dr. Margrette Leena V	Agility	Endurance	Cardiovascular Fitness

# **RESEARCH, INNOVATIONS AND EXTENSION**

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Obesity	BMI	Conduct Body Mass Index Test	Dr. Divya S R	Measuring Height and weight of DC III students	Measuring Height and Weight of DC II students	Measuring Height and Weight of DCI students
Awareness on Nutrition and Eating Habits	Conducting Survey Method and Questionnaire Study	Knowledge of Health Aspects	Dr. Margrette Leena V	Data Collection	Analysis	Preparation of Diet Plan

# **LEARNING RESOURCES**

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021-2022	2022-23
Intercollegiate and inter- departmental competitions	Specific Sports Training for Individual Games	Achieve Overall Intercollegiate Championship	Dr. Divya S R	Training Camps for Athletics, Rugby, Badminton, Chess	Training camps for Football, Handball, Baseball	Training camps for Basketball, Softball, Cricket
Zumba and Aerobics	Training session	Improve confidence and overall development among students	Dr. Margrette Leena V	One week Training Programme	5-day Workshop	Certificate Course

#### STUDENT SUPPORT AND PROGRESSION

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021-2022	2022-2023
Coaching Camps under different age categories of nearby schools	Coaching Camps	To enhance social upliftment	Dr. Margaret Leena V	Summer Coaching Camp- Football	Summer Coaching Camp- Athletics	Summer Coaching Camp- Volleyball
Internship programme	To enhance career opportunities	Tie-ups with gym and fitness clubs	Dr. Divya S R	1 summer coaching camp for cricket	One Certificate course in Yoga and Aerobics	Add-On Course

#### GOVERNANCE, LEADERSHIP AND MANAGEMENT

Focus Area	Course of Implementation	Targets	Person in- charge	2020- 2021	2021- 2022	2022- 2023
First Aid Training	Training in association with Red Cross Society	To give awarenes s about Life Saving Skills	Dr. Margrette Leena V	Talk on First Aid	Training on First Aid	Awarenes s on Sports Injuries
Introduce incentives and scholarships	To enhance career opportunities	To attract sports students	Dr. Divya S R	Best Sports Studen t	Best All Rounder in Sports	Best All Rounder in Sports

# VALUES AND BEST PRACTICES

Focus Area	Course of Implementation	Targets	Person in- charge	2020-2021	2021 - 2022	2022-2023
Physically Challenged Students	Adapted Physical Education	To improv e their present fitness level	Dr. Divya S R	General Conditionin g	Basic Skills	Skill Development